

## **Module 1 - Introduction to Agile Methods**

Module Objectives	1-2
Exercise 1	1-3
Introduction to Agile	1-4
Historical Perspective – Waterfall and the Sequential Models	1-7
Iterative and Incremental Defined	1-9
Historical Perspective – Iterative and Incremental Models	1-10
Agile Software Development	1-12
What “Is Not” Agile Software Development	1-14
The History of Agile Methods and Practices	1-15
Traditional Methods versus Agile Methods	1-18
Foundations of an Agile Software Development Method	1-24

## **Module 2 - Agile Methods**

Module Objectives	2-2
Common Characteristics of Agile Methods	2-3
SCRUM	2-5
Extreme Programming (XP)	2-11
Dynamic Systems Development Method (DSDM)	2-18
Rational Unified Process (RUP) or Unified Process (UP)	2-22
Feature Driven Development (FDD)	2-27
Lean Software Development	2-29
Crystal Methods	2-31

## **Module 3 - Managing Agile Projects**

Module Objectives	3-2
Agile Project Management	3-3
Agile Methods and Enterprise Projects	3-12
Agile Teams	3-15
Agile Team Roles and Responsibilities	3-17
The Attributes of an Agile Team	3-22
Planning Approaches with Agile Methods	3-24
Estimation in Agile Projects - Overview	3-26
Release Planning and Management	3-28
Scheduling Releases	3-29
Planning a Release	3-32
Release Themes	3-34
Release Tracking	3-37
Iteration Planning and Management	3-38

## **Module 4 - Requirements Specification in Agile Methods**

Module Objectives	4-2
Agile Methods and Requirements	4-3
Requirements Definition in an Agile Process	4-6
XP User Stories	4-10
Tips for Writing Good User Stories	4-13
Techniques for Gathering User Stories	4-14
Dealing with Large User Stories - Epics	4-17
Attributes of Good User Stories	4-18
“Just Enough” Documentation	4-19
Agile Requirements in Large Enterprise Projects	4-24

## **Module 5 - Software Testing and Agile Methods**

Module Objectives	5-3
The Waterfall Software Testing Problem	5-4
Testing on an Agile Project	5-7
High Level Agile Testing Strategy	5-9
Agile Test Planning and Management	5-12
Defining Acceptance Tests	5-15
Exploratory Testing	5-18
Test Driven Development	5-21

## **Appendix A – 12 Principles of DSDM**

## **Appendix B – Staff Management System Features**